

**FINANCIAL REVIEW OF MAGNA INTERNATIONAL INC.**  
(United States dollars in millions, except per share figures) (Unaudited)  
Prepared in accordance with U.S. GAAP

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|                                                                                                     | Note | 2023    |         |         |         |         | 2024    |         |         |         |         | 2025    |         |         |         |  |
|-----------------------------------------------------------------------------------------------------|------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--|
|                                                                                                     |      | 1st Q   | 2nd Q   | 3rd Q   | 4th Q   | TOTAL   | 1st Q   | 2nd Q   | 3rd Q   | 4th Q   | TOTAL   | 1st Q   | 2nd Q   | 3rd Q   | TOTAL   |  |
| <b>VEHICLE VOLUME STATISTICS (in millions)</b>                                                      |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| North America                                                                                       |      | 3.883   | 4.079   | 3.929   | 3.720   | 15.611  | 3.975   | 4.090   | 3.669   | 3.662   | 15.396  | 3.636   | 3.963   | 3.875   | 11.474  |  |
| Europe                                                                                              |      | 4.640   | 4.659   | 3.867   | 4.447   | 17.613  | 4.556   | 4.450   | 3.705   | 4.135   | 16.846  | 4.235   | 4.379   | 3.847   | 12.461  |  |
| China                                                                                               |      | 5.941   | 6.798   | 7.576   | 8.788   | 29.103  | 6.390   | 7.101   | 7.298   | 9.745   | 30.534  | 7.100   | 7.800   | 7.626   | 22.526  |  |
| Other                                                                                               |      | 6.927   | 6.693   | 6.959   | 7.114   | 27.693  | 6.659   | 6.643   | 6.748   | 7.037   | 27.087  | 6.944   | 6.971   | 6.820   | 20.735  |  |
| Global                                                                                              |      | 21.391  | 22.229  | 22.331  | 24.069  | 90.020  | 21.580  | 22.284  | 21.420  | 24.579  | 89.863  | 21.915  | 23.113  | 22.168  | 67.196  |  |
| Magna Steyr vehicle assembly volumes                                                                |      | 0.034   | 0.027   | 0.023   | 0.021   | 0.105   | 0.022   | 0.019   | 0.015   | 0.016   | 0.072   | 0.017   | 0.016   | 0.015   | 0.048   |  |
| <b>AVERAGE FOREIGN EXCHANGE RATES</b>                                                               |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| 1 Canadian dollar equals U.S. dollars                                                               |      | 0.740   | 0.745   | 0.746   | 0.735   | 0.742   | 0.741   | 0.731   | 0.733   | 0.715   | 0.730   | 0.697   | 0.723   | 0.726   | 0.715   |  |
| 1 euro equals U.S. dollars                                                                          |      | 1.073   | 1.089   | 1.088   | 1.076   | 1.082   | 1.085   | 1.076   | 1.099   | 1.066   | 1.082   | 1.053   | 1.134   | 1.169   | 1.118   |  |
| 1 Chinese renminbi equals U.S. dollars                                                              |      | 0.146   | 0.143   | 0.138   | 0.138   | 0.141   | 0.139   | 0.138   | 0.140   | 0.139   | 0.139   | 0.138   | 0.138   | 0.140   | 0.139   |  |
| <b>CONSOLIDATED STATEMENTS OF INCOME (LOSS)</b>                                                     |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| Sales                                                                                               |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| Body Exteriors & Structures                                                                         |      | 4,439   | 4,540   | 4,354   | 4,178   | 17,511  | 4,429   | 4,465   | 4,038   | 4,067   | 16,999  | 3,966   | 4,253   | 4,147   | 12,366  |  |
| Power & Vision                                                                                      |      | 3,323   | 3,462   | 3,745   | 3,775   | 14,305  | 3,842   | 3,926   | 3,837   | 3,786   | 15,391  | 3,646   | 3,857   | 3,854   | 11,357  |  |
| Seating Systems                                                                                     |      | 1,486   | 1,603   | 1,529   | 1,429   | 6,047   | 1,455   | 1,455   | 1,379   | 1,511   | 5,800   | 1,312   | 1,433   | 1,520   | 4,265   |  |
| Complete Vehicles                                                                                   |      | 1,626   | 1,526   | 1,185   | 1,201   | 5,538   | 1,383   | 1,242   | 1,159   | 1,402   | 5,186   | 1,276   | 1,226   | 1,085   | 3,587   |  |
| Corporate & Other                                                                                   |      | (201)   | (149)   | (125)   | (129)   | (604)   | (139)   | (130)   | (133)   | (138)   | (540)   | (131)   | (138)   | (144)   | (413)   |  |
|                                                                                                     |      | 10,673  | 10,982  | 10,688  | 10,454  | 42,797  | 10,970  | 10,958  | 10,280  | 10,628  | 42,836  | 10,069  | 10,631  | 10,462  | 31,162  |  |
| Costs and expenses                                                                                  |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| Cost of goods sold                                                                                  |      | 9,416   | 9,544   | 9,264   | 8,961   | 37,185  | 9,642   | 9,494   | 8,828   | 9,073   | 37,037  | 8,827   | 9,127   | 8,973   | 26,927  |  |
| Selling, general and administrative                                                                 |      | 488     | 505     | 491     | 566     | 2,050   | 516     | 523     | 487     | 535     | 2,061   | 539     | 565     | 531     | 1,635   |  |
| Equity income                                                                                       |      | (33)    | (36)    | (40)    | (3)     | (112)   | (34)    | (9)     | (13)    | (45)    | (101)   | (20)    | (32)    | (44)    | (96)    |  |
| Adjusted EBITDA                                                                                     |      | 802     | 969     | 973     | 930     | 3,674   | 846     | 950     | 978     | 1,065   | 3,839   | 723     | 971     | 1,002   | 2,696   |  |
| Depreciation                                                                                        |      | 353     | 353     | 358     | 372     | 1,436   | 377     | 373     | 384     | 376     | 1,510   | 369     | 388     | 389     | 1,146   |  |
| Adjusted EBIT                                                                                       |      | 449     | 616     | 615     | 558     | 2,238   | 469     | 577     | 594     | 689     | 2,329   | 354     | 583     | 613     | 1,550   |  |
| Amortization of acquired intangible assets                                                          |      | 12      | 13      | 32      | 31      | 88      | 28      | 28      | 28      | 28      | 112     | 26      | 29      | 27      | 82      |  |
| Other expense (income), net                                                                         | 1    | 142     | 86      | (4)     | 164     | 388     | 356     | 68      | (188)   | 228     | 464     | 53      | 6       | 48      | 107     |  |
| Interest expense, net                                                                               |      | 20      | 34      | 49      | 53      | 156     | 51      | 54      | 54      | 52      | 211     | 50      | 52      | 65      | 167     |  |
| Income from operations before income taxes                                                          |      | 275     | 483     | 538     | 310     | 1,606   | 34      | 427     | 700     | 381     | 1,542   | 225     | 496     | 473     | 1,194   |  |
| Income tax expense                                                                                  |      | 58      | 129     | 121     | 12      | 320     | 8       | 99      | 192     | 147     | 446     | 72      | 102     | 140     | 314     |  |
| Net income                                                                                          |      | 217     | 354     | 417     | 298     | 1,286   | 26      | 328     | 508     | 234     | 1,096   | 153     | 394     | 333     | 880     |  |
| Income attributable to non-controlling interests                                                    |      | (8)     | (15)    | (23)    | (27)    | (73)    | (17)    | (15)    | (24)    | (31)    | (87)    | (7)     | (15)    | (28)    | (50)    |  |
| Net income attributable to Magna International Inc.                                                 |      | 209     | 339     | 394     | 271     | 1,213   | 9       | 313     | 484     | 203     | 1,009   | 146     | 379     | 305     | 830     |  |
| Diluted earnings per common share                                                                   |      | \$ 0.73 | \$ 1.18 | \$ 1.37 | \$ 0.94 | \$ 4.23 | \$ 0.03 | \$ 1.09 | \$ 1.68 | \$ 0.71 | \$ 3.52 | \$ 0.52 | \$ 1.35 | \$ 1.08 | \$ 2.94 |  |
| Weighted average number of Common Shares outstanding during the period (in millions):               |      | 286.6   | 286.3   | 286.8   | 286.6   | 286.6   | 287.1   | 287.3   | 287.3   | 285.9   | 286.9   | 282.0   | 281.7   | 281.8   | 281.9   |  |
| <b>NON-GAAP MEASURES</b>                                                                            |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| Adjusted EBITDA                                                                                     |      | 802     | 969     | 973     | 930     | 3,674   | 846     | 950     | 978     | 1,065   | 3,839   | 723     | 971     | 1,002   | 2,696   |  |
| Adjusted EBIT                                                                                       | 2    | 449     | 616     | 615     | 558     | 2,238   | 469     | 577     | 594     | 689     | 2,329   | 354     | 583     | 613     | 1,550   |  |
| Adjusted return on invested capital                                                                 | 2    | 8.7%    | 11.0%   | 10.3%   | 9.6%    | 9.9%    | 7.8%    | 9.4%    | 9.0%    | 11.8%   | 9.5%    | 5.7%    | 9.6%    | 9.2%    | 8.2%    |  |
| Adjusted net income attributable to Magna International Inc.                                        | 2    | 329     | 441     | 419     | 383     | 1,572   | 311     | 389     | 369     | 482     | 1,551   | 219     | 407     | 375     | 1,001   |  |
| Adjusted Diluted earnings per common share                                                          | 2    | \$ 1.15 | \$ 1.54 | \$ 1.46 | \$ 1.33 | \$ 5.49 | \$ 1.08 | \$ 1.35 | \$ 1.28 | \$ 1.69 | \$ 5.41 | \$ 0.78 | \$ 1.44 | \$ 1.33 | \$ 3.55 |  |
| <b>PROFITABILITY RATIOS</b>                                                                         |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| Selling, general and administrative /Sales                                                          |      | 4.6%    | 4.6%    | 4.6%    | 5.4%    | 4.8%    | 4.7%    | 4.8%    | 4.7%    | 5.0%    | 4.8%    | 5.4%    | 5.3%    | 5.1%    | 5.2%    |  |
| Adjusted EBIT /Sales                                                                                |      | 4.2%    | 5.6%    | 5.8%    | 5.3%    | 5.2%    | 4.3%    | 5.3%    | 5.8%    | 6.5%    | 5.4%    | 3.5%    | 5.5%    | 5.9%    | 5.0%    |  |
| Income (loss) from operations before income taxes /Sales                                            |      | 2.6%    | 4.4%    | 5.0%    | 3.0%    | 3.8%    | 0.3%    | 3.9%    | 6.8%    | 3.6%    | 3.6%    | 2.2%    | 4.7%    | 4.5%    | 3.8%    |  |
| Effective tax rate                                                                                  |      |         |         |         |         |         |         |         |         |         |         |         |         |         |         |  |
| Reported                                                                                            |      | 21.1%   | 26.7%   | 22.5%   | 3.9%    | 19.9%   | 23.5%   | 23.2%   | 27.4%   | 38.6%   | 28.9%   | 32.0%   | 20.6%   | 29.6%   | 26.3%   |  |
| Excluding Other expense (income) and amortization, net of taxes and valuation allowance adjustments |      | 21.4%   | 21.6%   | 21.9%   | 18.8%   | 21.0%   | 21.5%   | 22.8%   | 27.2%   | 19.5%   | 22.7%   | 25.7%   | 20.5%   | 26.5%   | 24.0%   |  |

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|                                                                                                     | 2023          |               |               |               | 2024          |               |               |               | 2025          |               |               |
|-----------------------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                                                                                     | 1st Q         | 2nd Q         | 3rd Q         | 4th Q         | 1st Q         | 2nd Q         | 3rd Q         | 4th Q         | 1st Q         | 2nd Q         | 3rd Q         |
| <b>CONSOLIDATED BALANCE SHEETS</b>                                                                  |               |               |               |               |               |               |               |               |               |               |               |
| <b>FUNDS EMPLOYED</b>                                                                               |               |               |               |               |               |               |               |               |               |               |               |
| Current assets:                                                                                     |               |               |               |               |               |               |               |               |               |               |               |
| Accounts receivable                                                                                 | 7,959         | 8,556         | 8,477         | 7,881         | 8,379         | 8,219         | 8,377         | 7,376         | 8,198         | 8,258         | 8,406         |
| Inventories                                                                                         | 4,421         | 4,664         | 4,751         | 4,606         | 4,511         | 4,466         | 4,592         | 4,151         | 4,184         | 4,207         | 4,233         |
| Prepaid expenses and other                                                                          | 367           | 455           | 387           | 352           | 399           | 314           | 303           | 344           | 358           | 333           | 316           |
|                                                                                                     | <b>12,747</b> | <b>13,675</b> | <b>13,615</b> | <b>12,839</b> | <b>13,289</b> | <b>12,999</b> | <b>13,272</b> | <b>11,871</b> | <b>12,740</b> | <b>12,798</b> | <b>12,955</b> |
| Current liabilities:                                                                                |               |               |               |               |               |               |               |               |               |               |               |
| Accounts payable                                                                                    | 7,731         | 7,984         | 7,911         | 7,842         | 7,855         | 7,639         | 7,608         | 7,194         | 7,376         | 7,127         | 7,261         |
| Accrued salaries and wages                                                                          | 822           | 858           | 900           | 912           | 883           | 862           | 962           | 867           | 893           | 917           | 994           |
| Other accrued liabilities                                                                           | 2,526         | 2,637         | 2,537         | 2,626         | 2,728         | 2,650         | 2,642         | 2,572         | 2,723         | 2,845         | 2,906         |
| Income taxes payable (receivable)                                                                   | 9             | (14)          | 33            | 125           | 132           | 79            | 176           | 192           | 152           | 88            | 109           |
|                                                                                                     | <b>11,088</b> | <b>11,465</b> | <b>11,381</b> | <b>11,505</b> | <b>11,598</b> | <b>11,230</b> | <b>11,388</b> | <b>10,825</b> | <b>11,144</b> | <b>10,977</b> | <b>11,270</b> |
| Working capital                                                                                     | <b>1,659</b>  | <b>2,210</b>  | <b>2,234</b>  | <b>1,334</b>  | <b>1,691</b>  | <b>1,769</b>  | <b>1,884</b>  | <b>1,046</b>  | <b>1,596</b>  | <b>1,821</b>  | <b>1,685</b>  |
| Investments                                                                                         | 1,390         | 1,287         | 1,311         | 1,273         | 1,195         | 1,161         | 1,165         | 1,045         | 1,062         | 1,129         | 1,098         |
| Fixed assets, net                                                                                   | 8,304         | 8,646         | 8,778         | 9,618         | 9,545         | 9,623         | 9,836         | 9,584         | 9,650         | 9,853         | 9,707         |
| Goodwill, other assets and intangible assets                                                        | 3,640         | 4,733         | 4,726         | 4,962         | 4,646         | 4,709         | 4,865         | 4,532         | 4,669         | 4,896         | 4,876         |
| Operating lease right-of-use assets                                                                 | 1,638         | 1,667         | 1,696         | 1,744         | 1,733         | 1,688         | 1,780         | 1,941         | 2,032         | 2,061         | 2,024         |
| Funds employed                                                                                      | <b>16,631</b> | <b>18,543</b> | <b>18,745</b> | <b>18,931</b> | <b>18,810</b> | <b>18,950</b> | <b>19,530</b> | <b>18,148</b> | <b>19,009</b> | <b>19,760</b> | <b>19,390</b> |
| <b>FINANCING</b>                                                                                    |               |               |               |               |               |               |               |               |               |               |               |
| Straight debt:                                                                                      |               |               |               |               |               |               |               |               |               |               |               |
| Cash and cash equivalents                                                                           | (2,429)       | (1,281)       | (1,022)       | (1,198)       | (1,517)       | (999)         | (1,061)       | (1,247)       | (1,059)       | (1,536)       | (1,327)       |
| Short-term borrowings                                                                               | 4             | 150           | 2             | 511           | 838           | 848           | 828           | 271           | 614           | 349           | 433           |
| Long-term debt due within one year                                                                  | 668           | 1,426         | 1,398         | 819           | 824           | 65            | 65            | 708           | 1,005         | 706           | 33            |
| Long-term debt                                                                                      | 4,500         | 4,159         | 4,135         | 4,175         | 4,549         | 4,863         | 4,916         | 4,134         | 3,892         | 4,984         | 4,967         |
| Current portion of operating lease liabilities                                                      | 285           | 303           | 384           | 399           | 306           | 306           | 319           | 293           | 305           | 318           | 323           |
| Operating lease liabilities                                                                         | 1,318         | 1,345         | 1,289         | 1,319         | 1,407         | 1,378         | 1,458         | 1,662         | 1,742         | 1,759         | 1,722         |
|                                                                                                     | <b>4,346</b>  | <b>6,102</b>  | <b>6,186</b>  | <b>6,025</b>  | <b>6,407</b>  | <b>6,461</b>  | <b>6,525</b>  | <b>5,821</b>  | <b>6,499</b>  | <b>6,580</b>  | <b>6,151</b>  |
| Long-term employee benefit liabilities                                                              | 563           | 579           | 564           | 591           | 584           | 564           | 571           | 533           | 552           | 574           | 573           |
| Other long-term liabilities                                                                         | 451           | 448           | 453           | 475           | 471           | 507           | 339           | 396           | 349           | 267           | 298           |
| Deferred tax assets, net                                                                            | (218)         | (242)         | (210)         | (437)         | (576)         | (592)         | (592)         | (542)         | (557)         | (564)         | (567)         |
|                                                                                                     | <b>796</b>    | <b>785</b>    | <b>807</b>    | <b>629</b>    | <b>479</b>    | <b>479</b>    | <b>318</b>    | <b>387</b>    | <b>344</b>    | <b>277</b>    | <b>304</b>    |
| Shareholders' equity                                                                                | 11,489        | 11,656        | 11,752        | 12,277        | 11,924        | 12,010        | 12,687        | 11,940        | 12,166        | 12,903        | 12,935        |
|                                                                                                     | <b>16,631</b> | <b>18,543</b> | <b>18,745</b> | <b>18,931</b> | <b>18,810</b> | <b>18,950</b> | <b>19,530</b> | <b>18,148</b> | <b>19,009</b> | <b>19,760</b> | <b>19,390</b> |
| <b>ASSET UTILIZATION RATIOS</b>                                                                     |               |               |               |               |               |               |               |               |               |               |               |
| Days in accounts receivable                                                                         | 67.1          | 70.1          | 71.4          | 67.8          | 68.7          | 67.5          | 73.3          | 62.5          | 73.3          | 69.9          | 72.3          |
| Days in accounts payable                                                                            | 73.9          | 75.3          | 76.9          | 78.8          | 73.3          | 72.4          | 77.6          | 71.4          | 75.2          | 70.3          | 72.8          |
| Inventory turnover - cost of goods sold                                                             | 8.5           | 8.2           | 7.8           | 7.8           | 8.5           | 8.5           | 7.7           | 8.7           | 8.4           | 8.7           | 8.5           |
| Working capital turnover                                                                            | 25.7          | 19.9          | 19.1          | 31.3          | 25.9          | 24.8          | 21.8          | 40.6          | 25.2          | 23.4          | 24.8          |
| Total asset turnover                                                                                | 2.6           | 2.4           | 2.3           | 2.2           | 2.3           | 2.3           | 2.1           | 2.3           | 2.1           | 2.2           | 2.2           |
| <b>CAPITAL STRUCTURE</b>                                                                            |               |               |               |               |               |               |               |               |               |               |               |
| Straight debt                                                                                       | 26.1%         | 32.9%         | 33.0%         | 31.8%         | 34.1%         | 34.1%         | 33.4%         | 32.1%         | 34.2%         | 33.3%         | 31.7%         |
| Long-term employee benefit liabilities, other long-term liabilities & deferred tax liabilities, net | 4.8%          | 4.2%          | 4.3%          | 3.3%          | 2.5%          | 2.5%          | 1.6%          | 2.1%          | 1.8%          | 1.4%          | 1.6%          |
| Shareholders' equity                                                                                | 69.1%         | 62.9%         | 62.7%         | 64.9%         | 63.4%         | 63.4%         | 65.0%         | 65.8%         | 64.0%         | 65.3%         | 66.7%         |
|                                                                                                     | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> | <b>100.0%</b> |
| Adjusted Debt to Adjusted EBITDA                                                                    | 2             | 2.19x         | 2.19x         | 2.02x         | 1.85x         | 1.98x         | 1.91x         | 1.93x         | 1.92x         | 2.03x         | 1.88x         |
| Debt to total capitalization                                                                        |               | 37.1%         | 38.8%         | 38.0%         | 37.0%         | 39.9%         | 38.3%         | 37.4%         | 38.3%         | 38.6%         | 36.6%         |

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|                                                                         |            | 2023  |         |       |         |         | 2024  |       |       |       |         | 2025  |       |       |         |
|-------------------------------------------------------------------------|------------|-------|---------|-------|---------|---------|-------|-------|-------|-------|---------|-------|-------|-------|---------|
|                                                                         | Note       | 1st Q | 2nd Q   | 3rd Q | 4th Q   | TOTAL   | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL   | 1st Q | 2nd Q | 3rd Q | TOTAL   |
| CONSOLIDATED STATEMENTS OF CASH FLOWS                                   |            |       |         |       |         |         |       |       |       |       |         |       |       |       |         |
| Operating activities                                                    |            |       |         |       |         |         |       |       |       |       |         |       |       |       |         |
| Net income                                                              |            | 217   | 354     | 417   | 298     | 1,286   | 26    | 328   | 508   | 234   | 1,096   | 153   | 394   | 333   | 880     |
| Items not involving current cash flows                                  |            | 351   | 525     | 404   | 362     | 1,642   | 565   | 353   | 277   | 662   | 1,857   | 394   | 368   | 454   | 1,216   |
|                                                                         |            | 568   | 879     | 821   | 660     | 2,928   | 591   | 681   | 785   | 896   | 2,953   | 547   | 762   | 787   | 2,096   |
| Changes in operating assets and liabilities                             |            | (341) | (332)   | (24)  | 918     | 221     | (330) | 55    | (58)  | 1,014 | 681     | (470) | (135) | 125   | (480)   |
| Cash provided from operating activities                                 |            | 227   | 547     | 797   | 1,578   | 3,149   | 261   | 736   | 727   | 1,910 | 3,634   | 77    | 627   | 912   | 1,616   |
| Investment activities                                                   |            |       |         |       |         |         |       |       |       |       |         |       |       |       |         |
| Fixed asset additions                                                   |            | (424) | (502)   | (630) | (944)   | (2,500) | (493) | (500) | (476) | (709) | (2,178) | (268) | (246) | (267) | (781)   |
| Increase in investments, other assets and intangible assets             |            | (101) | (96)    | (176) | (189)   | (562)   | (125) | (170) | (115) | (207) | (617)   | (148) | (94)  | (100) | (342)   |
| Net cash (outflow) inflow from disposal of facilities                   | 1(f), 1(g) | (25)  | -       | (23)  | -       | (48)    | 4     | -     | 78    | -     | 82      | -     | -     | -     | -       |
| Investment in Public and Private Equity Investments                     |            | -     | (3)     | (7)   | (1)     | (11)    | (23)  | 2     | (1)   | 10    | (12)    | (1)   | (3)   | (2)   | (6)     |
| Proceeds from disposition                                               |            | 19    | 44      | 32    | 27      | 122     | 87    | 57    | 38    | 37    | 219     | 26    | 14    | 27    | 67      |
| Business combinations                                                   |            | -     | (1,475) | -     | (29)    | (1,504) | (30)  | (56)  | -     | -     | (86)    | (4)   | 4     | (1)   | (1)     |
| Cash used for investment activities                                     |            | (531) | (2,032) | (804) | (1,136) | (4,503) | (580) | (667) | (476) | (869) | (2,592) | (395) | (325) | (343) | (1,063) |
| Financing activities                                                    |            |       |         |       |         |         |       |       |       |       |         |       |       |       |         |
| Net issues (repayments) of debt                                         |            | 1,636 | 544     | (135) | (119)   | 1,926   | 757   | (416) | (47)  | (513) | (219)   | 322   | 341   | (583) | 80      |
| Common Shares issued on exercise of stock options                       |            | 6     | -       | 8     | 6       | 20      | 30    | -     | -     | -     | 30      | -     | -     | -     | -       |
| Repurchase of Common Shares                                             |            | (9)   | (2)     | -     | (2)     | (13)    | (3)   | (2)   | -     | (202) | (207)   | (51)  | -     | -     | (51)    |
| Tax withholdings on vesting of equity awards                            |            | (9)   | (1)     | -     | (1)     | (11)    | (4)   | (1)   | -     | (3)   | (8)     | (4)   | -     | -     | (4)     |
| Contributions to subsidiaries by non-controlling interests              |            | -     | -       | -     | 11      | 11      | -     | -     | -     | -     | -       | -     | -     | -     | -       |
| Acquisition of non-controlling interest                                 |            | -     | -       | -     | -       | -       | -     | -     | -     | -     | -       | -     | -     | (40)  | (40)    |
| Dividends paid to non-controlling interests                             |            | (7)   | (24)    | (18)  | (25)    | (74)    | -     | (26)  | (10)  | (10)  | (46)    | -     | (25)  | (15)  | (40)    |
| Dividends paid                                                          |            | (132) | (129)   | (128) | (133)   | (522)   | (134) | (134) | (138) | (133) | (539)   | (136) | (137) | (136) | (409)   |
| Cash provided from (used for) financing activities                      |            | 1,485 | 388     | (273) | (263)   | 1,337   | 646   | (579) | (195) | (861) | (989)   | 131   | 179   | (774) | (464)   |
| Effect of exchange rate changes on cash and cash equivalents            |            | 14    | (51)    | 21    | (3)     | (19)    | (8)   | (8)   | 6     | 6     | (4)     | (1)   | (4)   | (4)   | (9)     |
| Net increase (decrease) in cash and cash equivalents, during the period |            | 1,195 | (1,148) | (259) | 176     | (36)    | 319   | (518) | 62    | 186   | 49      | (188) | 477   | (209) | 80      |
| Cash and cash equivalents, beginning of period                          |            | 1,234 | 2,429   | 1,281 | 1,022   | 1,234   | 1,198 | 1,517 | 999   | 1,061 | 1,198   | 1,247 | 1,059 | 1,536 | 1,247   |
| Cash and cash equivalents, end of period                                |            | 2,429 | 1,281   | 1,022 | 1,198   | 1,198   | 1,517 | 999   | 1,061 | 1,247 | 1,247   | 1,059 | 1,536 | 1,327 | 1,327   |

**FINANCIAL REVIEW OF MAGNA INTERNATIONAL INC.**

(United States dollars in millions, except per share figures) (Unaudited)  
Prepared in accordance with U.S. GAAP

This Analyst should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2024.

**Note 1: OTHER EXPENSE (INCOME), NET**

Other expense (income), net consists of significant items such as: impairment charges; restructuring costs generally related to significant plant closures or consolidations; net losses (gains) on investments; gains or losses on disposal of facilities or businesses; and other items not reflective of on-going operating profit or loss. Other expense (income), net consists of:

|                                                                   |     | 2023  |       |       |       |       | 2024  |       |       |       |       | 2025  |       |       |       |  |
|-------------------------------------------------------------------|-----|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|
|                                                                   |     | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | TOTAL |  |
| Restructuring activities                                          | [a] | 118   | (35)  | (1)   | 66    | 148   | 38    | 55    | -     | 94    | 187   | 44    | 13    | 46    | 103   |  |
| Investment revaluations, (gains) losses on sales, and impairments | [b] | 2     | 85    | (1)   | 5     | 91    | 2     | 3     | 1     | 3     | 9     | 9     | (7)   | 2     | 4     |  |
| Impacts related to Fisker Inc. ["Fisker"]                         | [c] | 22    | 13    | (18)  | 93    | 110   | 316   | 19    | (189) | 52    | 198   | -     | -     | -     | -     |  |
| Impairments                                                       | [d] | -     | -     | -     | -     | -     | -     | -     | -     | 79    | 79    | -     | -     | -     | -     |  |
| Gain on business combination                                      | [e] | -     | -     | -     | -     | -     | -     | (9)   | -     | -     | (9)   | -     | -     | -     | -     |  |
| Veoneer AS transaction costs                                      | [f] | -     | 23    | -     | -     | 23    | -     | -     | -     | -     | -     | -     | -     | -     | -     |  |
| Operations in Russia                                              | [g] | -     | -     | 16    | -     | 16    | -     | -     | -     | -     | -     | -     | -     | -     | -     |  |
|                                                                   |     | 142   | 86    | (4)   | 164   | 388   | 356   | 68    | (188) | 228   | 464   | 53    | 6     | 48    | 107   |  |

**[a] Restructuring activities**

|                             | 2023  |       |       |       |       | 2024  |       |       |       |       | 2025  |       |       |       |
|-----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                             | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | TOTAL |
| Power & Vision              | 105   | (44)  | (1)   | 57    | 117   | -     | 55    | -     | 49    | 104   | 11    | 13    | 34    | 58    |
| Complete Vehicles           | -     | -     | -     | -     | -     | 26    | -     | -     | 29    | 55    | 33    | -     | 12    | 45    |
| Body Exteriors & Structures | 13    | 9     | -     | 9     | 31    | 12    | -     | -     | 16    | 28    | -     | -     | -     | -     |
|                             | 118   | (35)  | (1)   | 66    | 148   | 38    | 55    | -     | 94    | 187   | 44    | 13    | 46    | 103   |

Restructuring charges generally related to significant plant closures and consolidations primarily in Europe and to a lesser extent in North America and Asia Pacific. During the third quarter of 2025, the Company's Power & Vision segment recorded \$10 million of equity losses associated with its share of significant rightsizing activities at an equity method investee. During the second quarters of 2025 and 2024, the Company recorded \$6 million and \$35 million, respectively, of restructuring charges associated with its acquisition of the Veoneer Active Safety Business ["Veoneer AS"]; during the second and third quarters of 2023, the Company's Power & Vision segment recorded a \$10 million and \$8 million gain on the sale of a building as a result of restructuring activities, respectively; during the second quarter of 2023, the Company's Power & Vision segment reversed \$39 million of charges due to a change in the restructuring plans related to a plant closure.

**[b] Investment revaluations, (gains) losses on sales, and impairments**

|                                                         | 2023         |              |              |              |              | 2024         |              |              |              |              | 2025         |              |              |              |
|---------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                                         | <u>1st Q</u> | <u>2nd Q</u> | <u>3rd Q</u> | <u>4th Q</u> | <u>TOTAL</u> | <u>1st Q</u> | <u>2nd Q</u> | <u>3rd Q</u> | <u>4th Q</u> | <u>TOTAL</u> | <u>1st Q</u> | <u>2nd Q</u> | <u>3rd Q</u> | <u>TOTAL</u> |
| Gains and losses related to revaluation and disposition | 2            | -            | (1)          | -            | 1            | 2            | 3            | 1            | (10)         | (4)          | 9            | (7)          | -            | 2            |
| Non-cash impairment charges                             | -            | 85           | -            | 5            | 90           | -            | -            | -            | 13           | 13           | -            | -            | 2            | 2            |
|                                                         | 2            | 85           | (1)          | 5            | 91           | 2            | 3            | 1            | 3            | 9            | 9            | (7)          | 2            | 4            |

The Company revalues its public and private equity investments and certain public company warrants every quarter. The gains and losses related to this revaluation, as well as gains and losses on disposition, are primarily recorded in Corporate. The non-cash impairment charges on private equity investments are primarily recorded in Corporate. During the second quarter of 2023, the non-cash impairment included a charge with respect to related long-term receivables within Other Assets. During the fourth quarter of 2023, the non-cash impairment charges were recorded in the Company's Power & Vision segment.

**[c] Impacts related to Fisker Inc. ["Fisker"]**

During 2023 and 2024, the Company recorded impairment charges on its Fisker related net assets, including its Fisker warrants, which were received in connection with the agreements with Fisker for platform sharing, engineering and manufacturing of the Fisker Ocean SUV. The Company also recorded additional restructuring charges during the first quarter of 2024 related to its Fisker related assembly operations. In the course of such bankruptcy proceedings, the Company terminated its manufacturing agreement for the Fisker Ocean SUV and recognized the remaining \$196 million of deferred revenue into income.

|                                                       | 2023  |       |       |       |       | 2024  |       |       |       |       | 2025  |       |       |       |
|-------------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                                                       | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | TOTAL |
| Impairment of Fisker related net assets               | -     | -     | -     | -     | -     | 261   | 19    | 7     | 43    | 330   | -     | -     | -     | -     |
| Impairment of Fisker warrants                         | 22    | 13    | (18)  | 93    | 110   | 33    | -     | -     | -     | 33    | -     | -     | -     | -     |
| Additional restructuring related to Complete Vehicles | -     | -     | -     | -     | -     | 22    | -     | -     | 9     | 31    | -     | -     | -     | -     |
| Recognition of related deferred revenue               | -     | -     | -     | -     | -     | -     | -     | (196) | -     | (196) | -     | -     | -     | -     |
|                                                       | 22    | 13    | (18)  | 93    | 110   | 316   | 19    | (189) | 52    | 198   | -     | -     | -     | -     |

**[d] Impairments**

During 2024, the Company recorded an impairment charge of \$79 million on fixed assets, right of use assets and intangible assets at two European facilities in its Power & Vision segment.

**[e] Gain on business combination**

During 2024, the Company acquired a business in the Body Exteriors & Structures segment for \$5 million, resulting in a bargain purchase gain of \$9 million.

**[f] Veoneer AS transaction costs**

During 2023, the Company incurred \$23 million of transaction costs related to the acquisition of the Veoneer Active Safety Business.

**[g] Operations in Russia**

As a result of the expected lack of future cashflows and the continuing uncertainties connected with the Russian economy, during 2023, the Company completed the sale of all of its investments in Russia resulting in a final loss of \$16 million including a net cash outflow of \$23 million.

**Note 2: NON-GAAP MEASURES**

The Company presents Adjusted EBIT (Earnings before interest, taxes, Other expense (income), net and amortization of acquired intangible assets); Adjusted Net Income (Net Income before Other expense (income), net, net of tax excluding significant income tax valuation allowance adjustments, and amortization of acquired intangible assets); Adjusted Diluted Earnings per Share; Adjusted EBIT as a percentage of sales; Adjusted Return on Invested Capital; and Adjusted Debt to Adjusted EBITDA. The Company presents these financial figures because such measures are widely used by analysts and investors in evaluating the operating performance of the Company. However, such measures do not have any standardized meaning under U.S. generally accepted accounting principles and may not be comparable to the calculation of similar measures by other companies.

The following table reconciles Income from operations before income taxes to Adjusted EBIT:

|                                            | 2023  |       |       |       |       | 2024  |       |       |       |       | 2025  |       |       |       |  |
|--------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|
|                                            | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | 4th Q | TOTAL | 1st Q | 2nd Q | 3rd Q | TOTAL |  |
| Income from operations before income taxes | 275   | 483   | 538   | 310   | 1,606 | 34    | 427   | 700   | 381   | 1,542 | 225   | 496   | 473   | 1,194 |  |
| Exclude:                                   |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |
| Amortization of acquired intangible assets | 12    | 13    | 32    | 31    | 88    | 28    | 28    | 28    | 28    | 112   | 26    | 29    | 27    | 82    |  |
| Other expense (income), net                | 142   | 86    | (4)   | 164   | 388   | 356   | 68    | (188) | 228   | 464   | 53    | 6     | 48    | 107   |  |
| Interest expense, net                      | 20    | 34    | 49    | 53    | 156   | 51    | 54    | 54    | 52    | 211   | 50    | 52    | 65    | 167   |  |
| Adjusted EBIT                              | 449   | 616   | 615   | 558   | 2,238 | 469   | 577   | 594   | 689   | 2,329 | 354   | 583   | 613   | 1,550 |  |

The following table shows the calculation of Adjusted Return on Invested Capital:

|                                                                                                        | 2023     |          |          |          |        | 2024     |          |          |          |        | 2025     |          |          |        |
|--------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|--------|----------|----------|----------|----------|--------|----------|----------|----------|--------|
|                                                                                                        | 1st Q    | 2nd Q    | 3rd Q    | 4th Q    | FY     | 1st Q    | 2nd Q    | 3rd Q    | 4th Q    | FY     | 1st Q    | 2nd Q    | 3rd Q    | TOTAL  |
| Net income                                                                                             | 217      | 354      | 417      | 298      | 1,286  | 26       | 328      | 508      | 234      | 1,096  | 153      | 394      | 333      | 880    |
| Add (deduct):                                                                                          |          |          |          |          |        |          |          |          |          |        |          |          |          |        |
| Interest expense, net                                                                                  | 20       | 34       | 49       | 53       | 156    | 51       | 54       | 54       | 52       | 211    | 50       | 52       | 65       | 167    |
| Amortization of acquired intangible assets                                                             | 12       | 13       | 32       | 31       | 88     | 28       | 28       | 28       | 28       | 112    | 26       | 29       | 27       | 82     |
| Other expense (income), net                                                                            | 142      | 86       | (4)      | 164      | 388    | 356      | 68       | (188)    | 228      | 464    | 53       | 6        | 48       | 107    |
| Tax effect on Interest expense, net, Amortization of acquired intangible assets and Other expense, net | (38)     | (4)      | (14)     | (46)     | (103)  | (93)     | (32)     | 30       | (38)     | (133)  | (19)     | (18)     | (22)     | (59)   |
| Adjustments to Deferred Tax Valuation Allowances                                                       | -        | -        | -        | (47)     | (47)   | -        | -        | -        | 51       | 51     | -        | -        | -        | -      |
| Adjusted After-tax operating profits                                                                   | 353      | 483      | 480      | 453      | 1,768  | 368      | 446      | 432      | 555      | 1,801  | 263      | 463      | 451      | 1,177  |
| Total Assets                                                                                           | 30,654   | 31,837   | 31,675   | 32,255   |        | 32,678   | 31,986   | 32,790   | 31,039   |        | 32,074   | 33,175   | 32,907   |        |
| Excluding:                                                                                             |          |          |          |          |        |          |          |          |          |        |          |          |          |        |
| Cash and cash equivalents                                                                              | (2,429)  | (1,281)  | (1,022)  | (1,198)  |        | (1,517)  | (999)    | (1,061)  | (1,247)  |        | (1,059)  | (1,536)  | (1,327)  |        |
| Deferred tax assets                                                                                    | (506)    | (535)    | (527)    | (621)    |        | (753)    | (807)    | (811)    | (819)    |        | (862)    | (902)    | (920)    |        |
| Less Current Liabilities                                                                               | (12,045) | (13,358) | (13,165) | (13,234) |        | (13,566) | (12,449) | (12,600) | (12,097) |        | (13,068) | (12,350) | (12,059) |        |
| Excluding:                                                                                             |          |          |          |          |        |          |          |          |          |        |          |          |          |        |
| Short-term borrowing                                                                                   | 4        | 150      | 2        | 511      |        | 838      | 848      | 828      | 271      |        | 614      | 349      | 433      |        |
| Long-term debt due within one year                                                                     | 668      | 1,426    | 1,398    | 819      |        | 824      | 65       | 65       | 708      |        | 1,005    | 706      | 33       |        |
| Current portion of operating lease liabilities                                                         | 285      | 303      | 384      | 399      |        | 306      | 306      | 319      | 293      |        | 305      | 318      | 323      |        |
| Invested Capital                                                                                       | 16,631   | 18,542   | 18,745   | 18,931   |        | 18,810   | 18,950   | 19,530   | 18,148   |        | 19,009   | 19,760   | 19,390   |        |
| Adjusted After-tax operating profits                                                                   | 353      | 483      | 480      | 453      | 1,768  | 368      | 446      | 432      | 555      | 1,801  | 263      | 463      | 451      | 1,177  |
| Average Invested Capital                                                                               | 16,318   | 17,587   | 18,644   | 18,838   | 17,771 | 18,871   | 18,880   | 19,240   | 18,839   | 18,875 | 18,579   | 19,385   | 19,575   | 19,077 |
| Adjusted Return on Invested Capital                                                                    | 8.7%     | 11.0%    | 10.3%    | 9.6%     | 9.9%   | 7.8%     | 9.4%     | 9.0%     | 11.8%    | 9.5%   | 5.7%     | 9.6%     | 9.2%     | 8.2%   |

The following table shows the calculation of Adjusted Debt to Adjusted EBITDA:

|                                                         | 2023  |       |       |       | 2024  |       |       |       | 2025  |       |       |
|---------------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|                                                         | 1st Q | 2nd Q | 3rd Q | 4th Q | 1st Q | 2nd Q | 3rd Q | 4th Q | 1st Q | 2nd Q | 3rd Q |
| Debt per balance sheet                                  | 6,775 | 7,383 | 7,208 | 7,223 | 7,924 | 7,460 | 7,586 | 7,068 | 7,558 | 8,116 | 7,478 |
| Long-Term Employee Benefit Liabilities                  | 148   | 148   | 148   | 125   | 125   | 125   | 125   | 127   | 127   | 127   | 127   |
| Adjusted Debt                                           | 6,923 | 7,531 | 7,356 | 7,348 | 8,049 | 7,585 | 7,711 | 7,195 | 7,685 | 8,243 | 7,605 |
| Rolling four quarter Adjusted EBITDA                    | 3,007 | 3,258 | 3,449 | 3,674 | 3,718 | 3,699 | 3,704 | 3,839 | 3,716 | 3,737 | 3,761 |
| Capitalized operating lease expense                     | 344   | 344   | 344   | 353   | 353   | 353   | 353   | 410   | 410   | 410   | 410   |
| Pension adjustment                                      | (6)   | (6)   | (6)   | 4     | 4     | 4     | 4     | (20)  | (20)  | (20)  | (20)  |
| Interest income                                         | 45    | 45    | 45    | 86    | 86    | 86    | 86    | 98    | 98    | 98    | 98    |
| Rolling four quarter cash portion of other expense, net | (227) | (200) | (198) | (152) | (94)  | (161) | (149) | (219) | (203) | (161) | (196) |
|                                                         | 3,163 | 3,441 | 3,634 | 3,965 | 4,067 | 3,981 | 3,998 | 4,108 | 4,001 | 4,064 | 4,053 |
| Adjusted Debt to Adjusted EBITDA                        | 2.19x | 2.19x | 2.02x | 1.85x | 1.98x | 1.91x | 1.93x | 1.75x | 1.92x | 2.03x | 1.88x |

[i] The long-term employee benefit liabilities, capitalized operating lease expense, interest income and pension adjustment figures included in the Adjusted EBITDA calculations are based on the annual figures for the years ended December 31, 2024, December 31, 2023 and December 31, 2022, respectively.

[ii] Pension adjustment calculated as Net Periodic Pension Benefit Cost less Current Service Cost for defined benefit pension plans.

